

Management Committee Vice Chair Credentials

Scott Butler
Senior Policy Advisor
Consolidated Edison Co. of New York, Inc.

1. Please describe all experience you have had in chairing groups or committees of diverse interests, with a list of such groups.

A: I am the current Chair of the NYISO's Business Issues Committee and a past Chair of the Electric System Planning Working Group (2015-16). I have also chaired New York Transmission Owners Technical Committee (2012-14), an organization of the state's public and investor-owned utility organizations. Beyond the NYISO, I have chaired the American Gas Association's FERC Regulatory Committee (2010), which represents approximately 60 U.S. gas LDCs on FERC and CFTC matters, and chaired numerous ad hoc stakeholder groups and internal teams involved with specific projects or proceedings. My leadership experience also includes service on the Executive Committee of the Wholesale Gas Quadrant of the North American Energy Standards Board. Prior to working for Con Edison, I also chaired internal teams and stakeholder groups as an employee of the New York City Economic Development Corporation.

2. Please describe the support of your organization for your assuming the position of Vice-Chairperson, and describe your ability to make the necessary time commitment.

A: Executive leadership at Con Edison fully supports my application to serve as Management Committee Vice Chair and recognizes the necessary time commitment.

3. Please describe any training or experience you have had in mediation, ADR or consensus building.

A: I have more than 20 years of experience building consensus on energy policy matters in addition to the specific experience outlined above and various management and negotiation courses.

4. Please describe briefly why you would like to have this job.

A: As Con Edison's representative to the TPAS, IITF, EGCWG, MIWG, ESPWG and ICAPWG at various times in the past, I have gained a well-rounded knowledge of the NYISO's activities and programs. I would like to contribute to the development of consensus among stakeholders and NYISO staff on important policy issues. I have the ability to chair the committee in a fair and balanced manner and I look forward to the challenge of doing so.

5. Please describe briefly your organization's actual and/or potential business interests in the Northeast and New York State, including the sector in which your organization participates for purposes of NYISO governance.

A: I am employed by Consolidated Edison Co. of New York, Inc. ("CECONY") and work on behalf of that organization and its affiliate Orange & Rockland Utilities, Inc. ("O&R"). Con Edison and O&R are electric transmission owners and load-serving entities serving New York City and portions of the Hudson Valley.

Affiliates of CECONY and O&R include Con Edison Transmission, Inc. and Con Edison Clean Energy Businesses, Inc. Con Edison Transmission, Inc. focuses on electric and gas transmission and storage in New York State and other locations. Con Edison Clean Energy Businesses, Inc. provide energy

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efficiency services to government and commercial customers, support the dispatch, fuel requirements and risk management activities of electric generating plants and merchant transmission in the northeastern U.S., and develop, own and operate renewable and energy infrastructure projects throughout the country, including the Northeast.

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SUMMARY

Seasoned energy policy and programs expert with experience as a manager, team leader, and individual contributor.

WORK EXPERIENCE

CONSOLIDATED EDISON CO. OF NEW YORK, New York, NY 2004-present

SENIOR ENERGY POLICY ADVISOR

- Monitor, analyze, and propose wholesale gas and electric market rules changes.
- Develop company positions and priorities in consultation with senior executives, internal subject matter experts, and legal counsel.
- Build alliances and present company positions in stakeholder forums.
- Prepare filings, testimony, white papers, and articles, and formally present company views at technical conferences and industry events to support objectives.
- Hire, train, supervise, and coach junior staff and management trainees.

Achievements

- ✓ Represent company in NYISO stakeholder groups, including those responsible for energy and ancillary services markets, capacity markets, gas-electric coordination, and electric system planning.
- ✓ Chair industry groups, such as the NY Transmission Owners Technical Committee (2012-2014), NYISO's Business Issues Committee (2017), and NYISO's Electric System Planning Working Group (2015-2016).
- ✓ Monitor, analyze, and respond to FERC filings by gas pipelines, the NYISO, and PJM. Prepared or oversaw drafting of more than 100 sets of comments filed with the FERC.
- ✓ Negotiated settlements in 10+ gas pipeline rate, gas quality, and other proceedings. Led AGA's FERC Regulatory Committee (2010) as well as various customer groups and coalitions participating in various gas pipeline and gas industry proceedings.
- ✓ Won company team awards for leading efforts to define and advocate for company's views on gas quality limitations and planned changes to FERC accounting systems.

NEW YORK CITY ECONOMIC DEVELOPMENT CORP., New York, NY 1995-2004

VICE PRESIDENT – ENERGY (AND OTHER POSITIONS)

- Developed and advocated for energy policies on behalf of The City of New York.
- Planned and led City participation in utility regulatory cases, including rate cases.
- Directed team of 5 persons responsible for administering all aspects of company's energy programs, including billing, compliance, contracting, analysis, and tariffs.
- Collaborated with other City agencies on energy policy and management issues.

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Achievements

- ✓ Promoted several times to positions of greater responsibility.
- ✓ Led City participation in 3 steam, 2 gas, and 3 electric utility rate cases, as well as cases related to the deregulation of electric markets in New York.
- ✓ Won company President's Award for developing and gaining approval for changes to enable City and utility energy discount programs to function in a deregulated market.
- ✓ Won President's Award for devising, obtaining approvals for, and implementing an energy discount program to retain over 800 businesses in lower Manhattan after 9/11.
- ✓ Increased client acquisition from approximately 5-10 per year to nearly 1,000 per year by redesigning programs, streamlining internal procedures, and improving marketing.
- ✓ Strengthened program financial controls, forecasts, and billing processes, virtually eliminating billing errors and reducing financial exposure.
- ✓ Saved \$200 million and prevented emissions increases by devising and advocating for proposals to refocus a City energy program on small, clean distributed generation.
- ✓ Evaluated energy efficiency and competitive purchasing options for City-owned buildings. Initiated purchasing of energy from ESCOs for commercial properties.

EXCELSIOR CAPITAL CORP., New York, NY

1993-1995

GRADUATE INTERN

- On behalf of a state agency, researched opportunities for institutional investors to invest in projects providing a market rate of return and ancillary public benefits.

OFFICE OF U.S. SENATOR FRANK LAUTENBERG, Washington, DC

1991-1993

LEGISLATIVE CORRESPONDENT

- Responded to constituent mail and assisted with legislative research on a range of subjects, including energy legislation.

EDUCATION

MASTERS OF PUBLIC ADMINISTRATION, New York University

1995

Major: Policy Analysis; Specialization: Transportation Policy

BACHELOR OF ARTS, Kenyon College, Gambier, OH

1989

Majors: History and Biology

ADDITIONAL NOTABLE COURSEWORK

- ✓ Project Management Professional certification, received February 2017
- ✓ 18-month Siemens PTI Electric Distribution Engineering, concluded June 2009